Destination Zero

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MISSION

Making people's lives better by powering a more **prosperous world**

VISION

Innovating for our customers to **power their success**

Our Story

A HISTORY ROOTED IN INNOVATION

Our story began in 1919 when Clessie Cummins and W.G. Irwin saw the potential and power of a simple diesel engine.

Cummins has continued that innovation to address key challenges across our industry like the durability and fuel economy of on-highway trucks, reducing emissions in all parts of the world and now innovating for lower carbon technologies.

Innovation is what we've done before and will continue to do for the next 100 years.

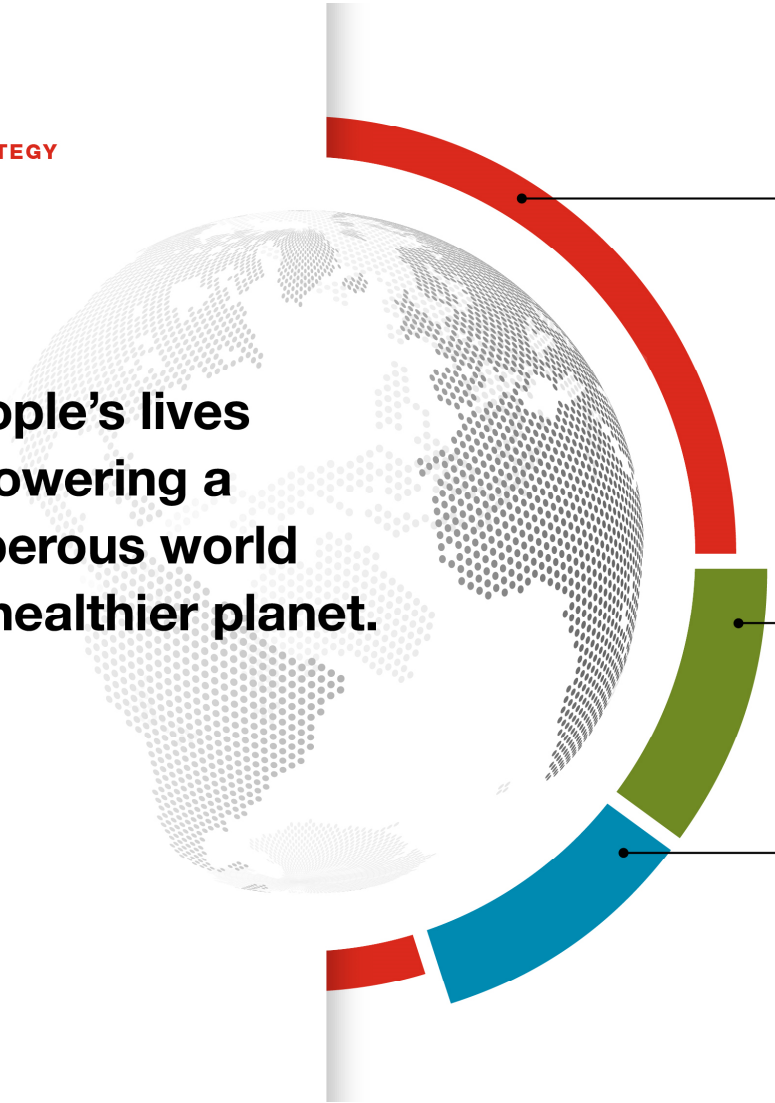
Our key capabilities accelerate toward Destination Zero

11,000	**Of the brightest innovators**
1.2M	**Engines manufactured through Q3 2021***
190	**Countries and territories**
55	**Global technical centers**
$1B	**Annually spent on research and technology**
10,600	**Cummins certified dealer locations**

**Approximate through September 2021 and will be updated to reflect the full-year once available. Other statistics are updated as of 2021.*

OUR ENVIRONMENTAL
SUSTAINABILITY STRATEGY

Making people's lives better by powering a more prosperous world requires a healthier planet.



PLANET 2050

Leveraging our unique skills, experiences, and stakeholder relationships, we are committed to addressing climate change and air emissions, using natural resources in the most sustainable way, and ensuring our communities are better because of our presence in them. We have quantifiable goals for 2030 and visionary longer-term aspirations for 2050.

DESTINATION ZERO

Our strategy to go further, faster to reduce the greenhouse gas and air quality impacts of our products in a way that is best for our customers and all stakeholders.

CUMMINS WATER WORKS

Our initiative to address the global water crisis by strengthening communities through access to sustainable water.

Our commitment requires changes to our products

2030 GOALS: DOING OUR PART TO ADDRESS CLIMATE CHANGE AND AIR EMISSIONS

25%

Reduction in scope 3 absolute lifetime GHG emissions from newly-sold products

55MMT

million metric tons reduced from scope 3 GHG emissions from products in the field

50%

Reduction in absolute GHG emissions from facilities and operations

Emissions simplified

CRITERIA AIR EMISSIONS

- Particulate matter (PM) and other emissions like nitrogen oxides (NOx)
- Contribute to smog and negative public health outcomes
- Close to zero with today's technologies, but NOx can be lowered further

GREENHOUSE GASES (GHG)

- Carbon dioxide (CO_2), methane, nitrous oxide, and others
- Trapped heat contributes to climate change
- Constraints in what can be achieved with fossil fuels
- For most of our applications, no well-to-wheels zero carbon solutions exist today

Well-to-wheels emissions

DECARBONIZING THE TOTAL CHAIN OF EMISSIONS IS ESSENTIAL

Removing coal, oil, natural gas or raw materials from the earth

Transportation and distribution

Refining or processing into a usable power source

Transportation and distribution

In-use emissions

Reducing well-to-wheels emissions

BY INNOVATION OF THE ENERGY SOURCES AND THE POWER SOLUTIONS

ENERGY SOURCES

Innovate and scale low carbon fuels

Decarbonize and improve resiliency of the grid

Develop and mature the green hydrogen economy

POWER SOLUTIONS

Increase adoption of fuel cell, battery electric and hybrids

Reduce GHGs from internal combustion engines

Addressing a wide range of applications


HEAVY-DUTY TRUCK


MEDIUM-DUTY TRUCK


BUS


OIL AND GAS


FIRE AND EMERGENCY


CONSTRUCTION


MARINE


MINING

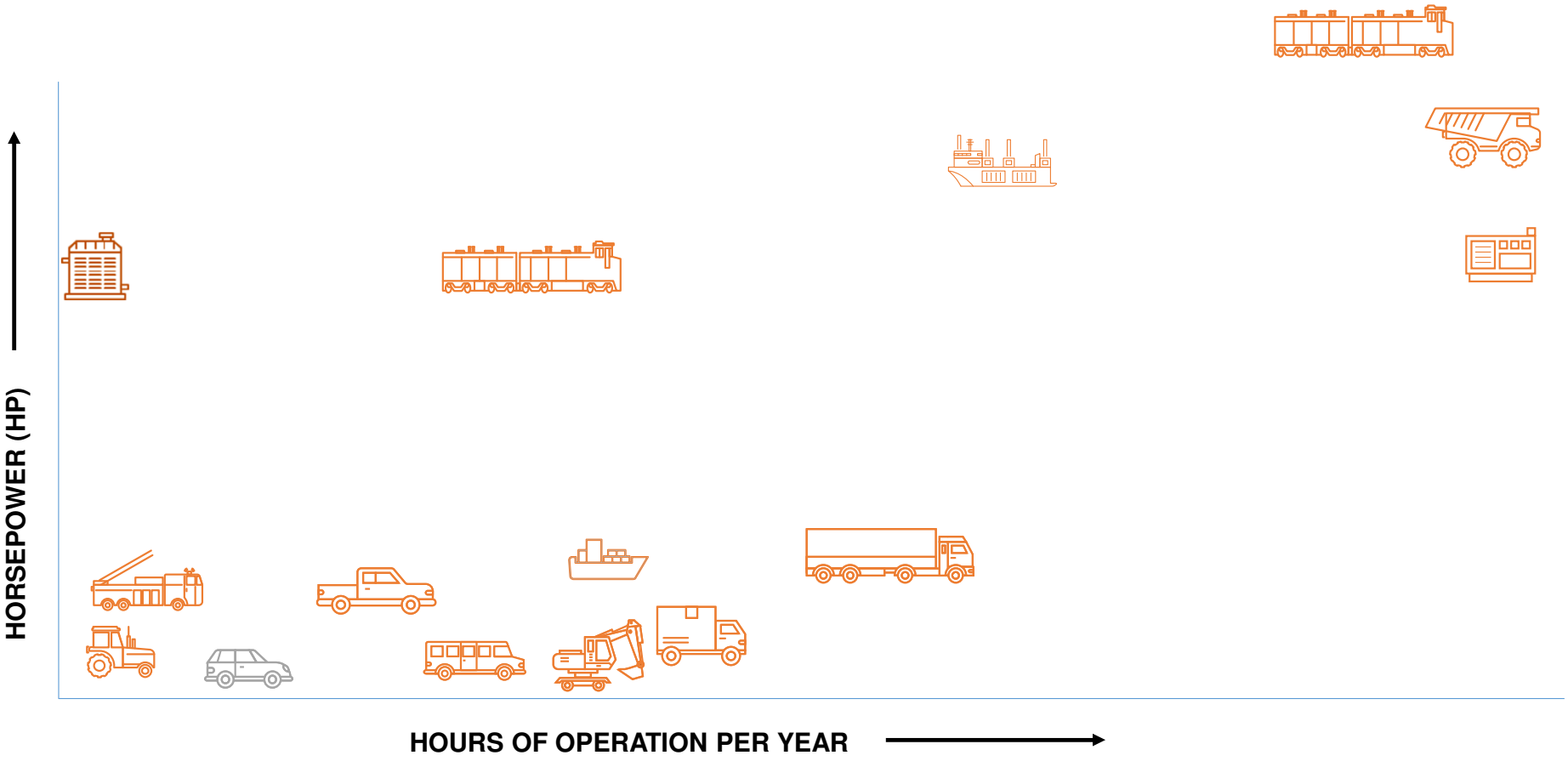

POWER GENERATION


DEFENSE


AGRICULTURE


RAIL

Challenge is greater for diverse applications



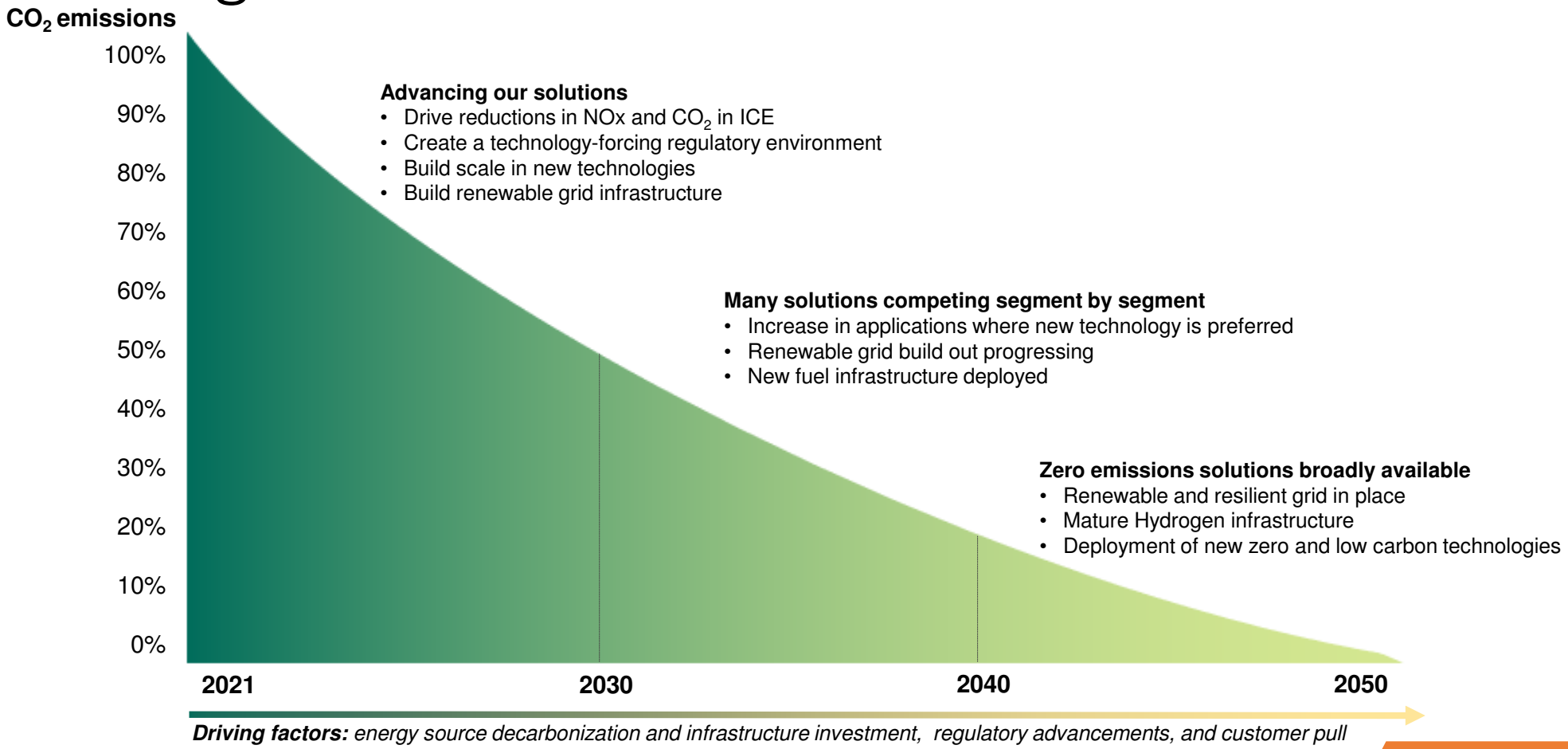
Destination Zero

Lower emissions today

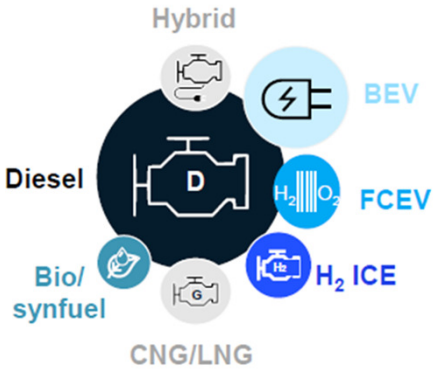
Reduce well-to-wheels emissions

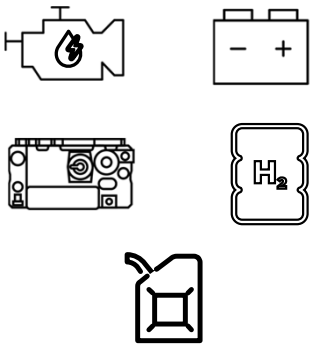
Drive wide-scale customer adoption

Reaching Destination Zero



We can lower emissions faster





1.4 Gigatons
Additional reduction in carbon emissions

= **removing all trucks from the road for 3 years**

Lower emissions today with a mix of advanced ICE and zero-emissions solutions

Advance low-carbon technologies

Greater cumulative carbon reduction than waiting until 2035 with all ZEV

Accelerating toward

Destination Zero

Cummins will continue to innovate and invest as we advance along the path to zero, but we can't do it alone.

Action is required today

Progress requires partnership

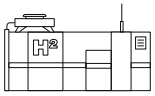
Technology leadership is critical

ENERGY SOURCES

LOW CARBON FUELS

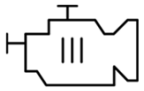
GREEN HYDROGEN ECONOMY

DECARBONIZED GRID



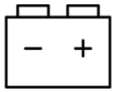
STORAGE

POWER SOLUTIONS

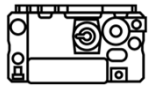


ADVANCED ENGINES

HYBRID



BATTERY ELECTRIC



FUEL CELL ELECTRIC